Consolidated Results for the First Half of the Fiscal Year Ended March 31, 2019 Announced on November 7, 2018

This material was released on November 9, 2018 for the results briefing.



Stock Code: 2897



Executive Summary

FY2019 Mgmt. Policy

Aim to make a further leap forward in the milestone year of the 60th anniversary of the birth of instant noodles!

Domestic: "Heat up" the Japanese market through the strong enhancement of long-selling brands

- Aim to maximize sales by enhancing products that will celebrate their anniversaries, including the 60th anniversary of CHICKEN RAMEN
- Make a strategic move toward medium- and long-term sustained growth with the construction of the Kansai Plant Overseas: "Boil" the global market based on the *CUP NOODLES* Strategy
 - Make innovative changes occur in the market by proposing high value-added products, with a focus on the globalization of CUP NOODLES
 - Detect changes in the market environment accurately and accelerate area strategies

Consolidated: Both revenue and operating profit increased (operating profit, profit attributable to owners of parent).

Domestic: Both revenue and operating profit increased.

- NISSIN FOOD PRODUCTS: Revenue and operating profit increased, driven by sales of the main brands (DONBEI, U.F.O., CHICKEN RAMEN).
- MYOJO FOODS: Revenue and operating profit increased due to the strong performance of cup-type noodles, particularly YOMISE NO YAKISOBA, and bag-type noodles.
- Chilled and frozen foods: Revenue increased in both the chilled foods business and the frozen foods business. Operating profit increased thanks to the contribution of the frozen foods business.
- Confectionery and beverages: Revenue declined at NISSIN CISCO and NISSIN YORK, and revenue increased at BonChi. Operating
 profit decreased in the overall segment.
- Domestic others: Gain on sales of real estate was posted.

Overseas: Revenue increased, but operating profit declined.

- The Americas: Revenue declined given the impact of foreign exchange, while revenue on a local currency basis was driven by Brazil and Mexico. Operating profit decreased significantly on the basis of higher costs in the U.S. and a reaction to the receipt of fire insurance in Brazil (in the previous fiscal year).
- China: Revenue increased in both Hong Kong and the Mainland China. Operating profit declined slightly, mainly due to a rise in G&A expenses.
- Asia: Revenue increased, mainly due to the contribution of Thailand, India and Vietnam. Operating profit increased, exceeding that of the
 previous year in all regions with the contribution of the rise in gain on investments accounted for using the equity method.
- EMEA: Revenue increased in both Europe and Turkey. Operating profit declined slightly due to a fall in gain on investments accounted for using the equity method.

Domestic businesses, particularly the instant noodles business and the frozen foods business, contributed to higher revenue and operating profit. However, overseas businesses saw higher revenue and lower profit, partly due to significant changes in the cost structure of the U.S., where the Company is working on the penetration of price increases.

The Group will aim to achieve the initial targets by continuing to respond to environmental changes in each business and region

FY2019 1H Results

Summary of 1H

(bil. yen)

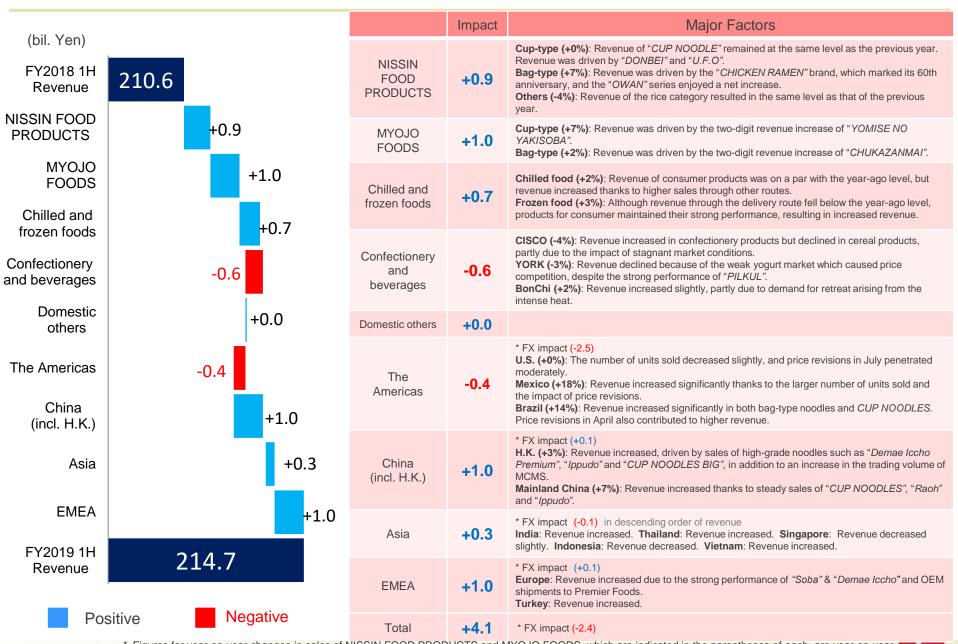
		FY2018		
	1H Results	YoY Change	YoY Change(%)	1H Results
Revenue	214.7	+4.1	+1.9%	210.6
Operating profit	22.5	+3.8	+20.4%	18.7
Profit attributable to owners of parent	15.2	+0.6	+4.2%	14.5
OP margin	10.5%	+1.6pt		8.9%
Profit attributable to owners of parent margin	7.1%	+0.2pt		6.9%

(bil. yen)

	FY2019			FY2018
	1H Results	YoY Change	YoY Change(%)	1H Results
Instant Noodles	105.6	+1.9	+1.8%	103.7
NISSIN FOOD PRODUCTS	89.6	+0.9	+1.0%	88.7
MYOJO FOODS	16.0 +1.0		+7.0%	15.0
Chilled and frozen foods	27.7	+0.7	+2.8%	26.9
Confectionery and beverages	21.4	-0.6	-2.6%	22.0
Domestic others	2.1	+0.0	+2.3%	2.0
Domestic total	156.7	+2.1	+1.4%	154.6
The Americas	29.3	-0.4	-1.2%	29.6
China (incl. H.K.)	20.3	+1.0	+5.4%	19.3
Asia	4.9	+0.3	+6.0%	4.7
EMEA	3.4	+1.0	+41.0%	2.4
Overseas total	58.0	+2.0	+3.5%	56.1
Consolidated revenue	214.7	+4.1	+1.9%	210.6

^{*} The results in China (including H.K.) are based on the consolidation policy of NISSIN FOODS HOLDINGS. Disclosure may differ from that of NISSIN FOODS CO.,LTD. (located in H.K.).

Revenue Contribution by Segment



Figures for year-on-year changes in sales of NISSIN FOOD PRODUCTS and MYOJO FOODS, which are indicated in the parentheses of each, are year-on-year changes in shipment value by manufacturer in each category, and they are not year-on-year changes in revenue based on IFRS.

^{*} Comments and YoY change figures in Major Factors in the Americas, China, Asia and EMEA segments are based on revenue on a local currency basis.

(bil. yen)

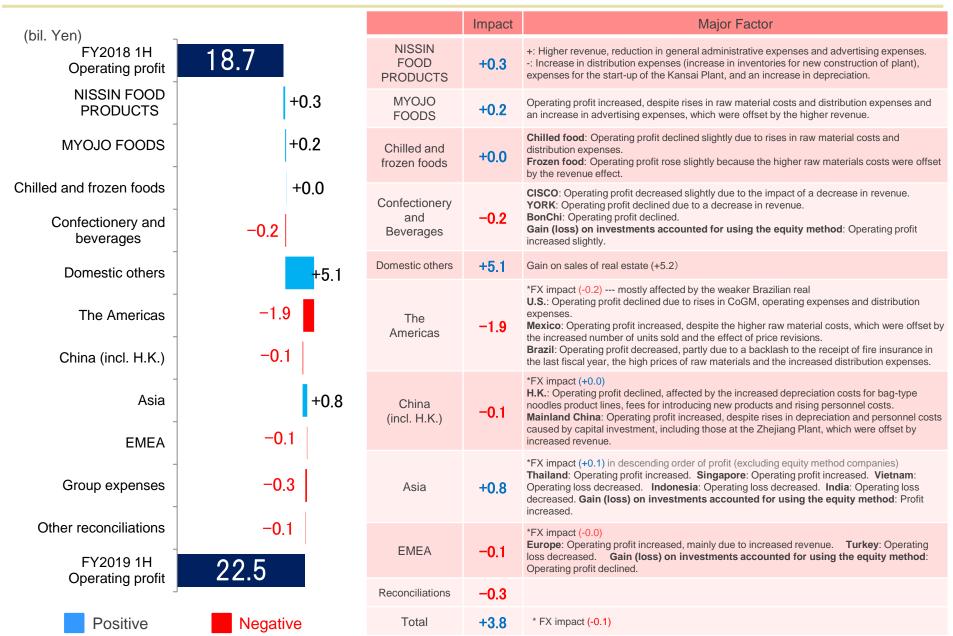
	FY2019			FY2018
	1H Results	YoY Change	YoY Change(%)	1H Results
Instant Noodles	13.5	+0.5	+3.6%	13.1
NISSIN FOOD PRODUCTS	12.3	+0.3	+2.5%	12.0
MYOJO FOODS	1.3	+0.2	+15.2%	1.1
Chilled and frozen foods	1.2	+0.0	+1.6%	1.1
Confectionery and beverages	1.4	-0.2	-10.6%	1.6
Domestic others	6.0	+5.1	+575.0%	0.9
Domestic total	22.1	+5.4	+32.5%	16.7
The Americas	(0.3)	-1.9	-	1.7
China (incl. H.K.)	1.7	-0.1	-4.9%	1.8
Asia	1.3	+0.8	+153.8%	0.5
EMEA	0.4	-0.1	-10.8%	0.5
Overseas total	3.2	-1.3	-27.9%	4.5
Group expenses	(2.6)	-0.3	-	(2.3
Other reconciliations	(0.1)	-0.1	-	(0.1
Consolidated operating profit	22.5	+3.8	+20.4%	18.7

^{13.1} 12.0 1.1 1.1 1.6 0.9 16.7 1.7 1.8 0.5 0.5 4.5 (2.3)(0.1)18.7

^{*} The results in China (including H.K.) are based on the consolidation policy of NISSIN FOODS HOLDINGS. Disclosure may differ from that of NISSIN FOODS CO.,LTD. (located in H.K.).



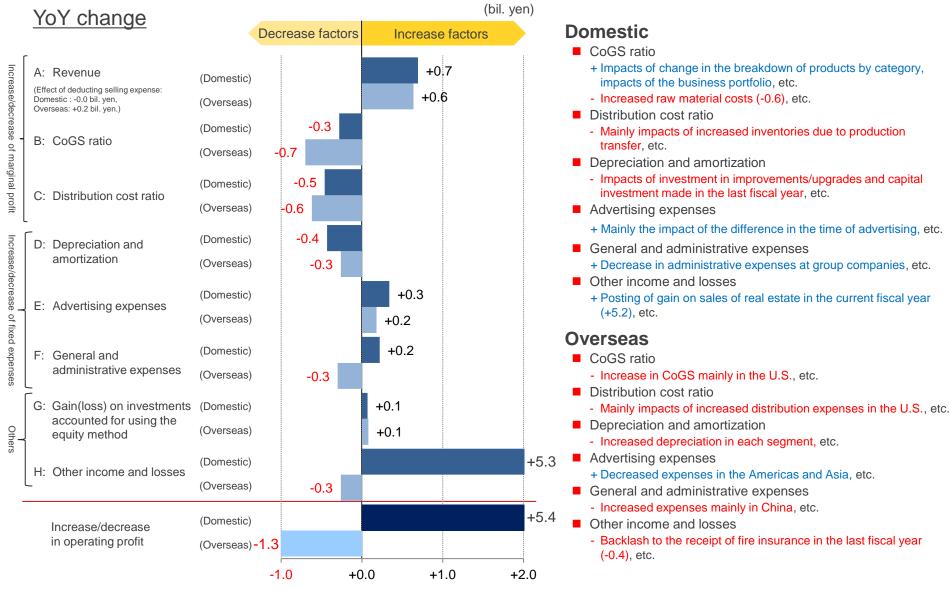
Operating Profit Contribution by Segment



(bil. Yen)

	FY2019 1H Results	FY2018 1H Results	Difference in operating profit	Difference in non- recurring income and losses	Main items of non-recurring income and losses
NISSIN FOOD PRODUCTS	12.3	12.0	+0.3	- 0.0	
MYOJO FOODS	1.3	1.1	+0.2	+0.1	
Chilled and frozen foods	1.2	1.1	+0.0	+0.1	
Confectionery and beverages	1.4	1.6	- 0.2	- 0.1	
Domestic others	6.0	0.9	+5.1	+5.2	(FY2019) Gain on sales of real estate +5.2 etc.
The Americas	(0.3)	1.7	- 1.9	- 0.5	(FY2018) Receipt of fire insurance +0.4 etc.
China (incl. H.K.)	1.7	1.8	- 0.1	+0.0	
Asia	1.3	0.5	+0.8	+0.3	(FY2019) Gain on sales of plant +0.3 etc.
EMEA	0.4	0.5	- 0.1	- 0.1	
Changes in consolidation adjustment	(2.8)	(2.4)	- 0.3	+0.0	

Analysis of Operating Profit: Consolidated (Domestic / Overseas)



Note: The chart above omits the impact of -0.3 billion yen from "Reconciliations."



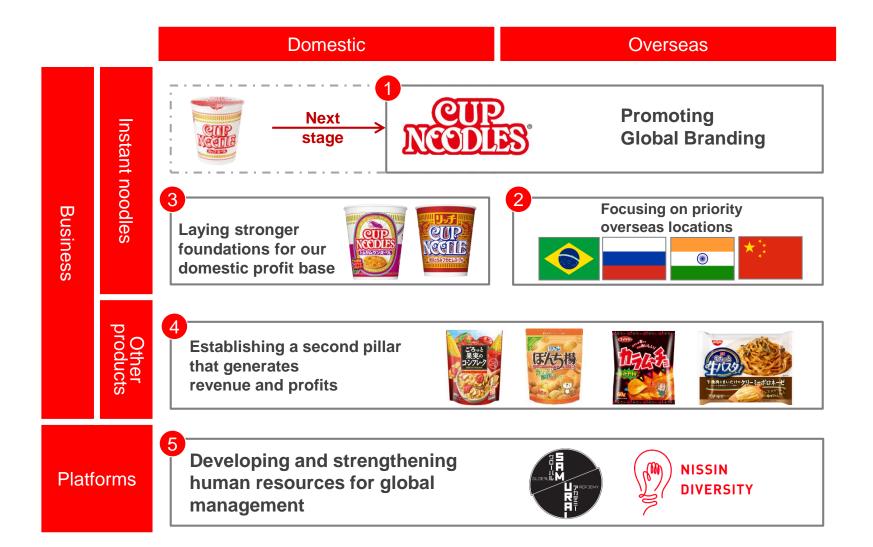
^{*} The analysis of marginal profit is based on the amount obtained by adding selling expenses to revenue.

Progress of Medium-Term Business Plan 2021

Representative Director, President and CEO Koki Ando



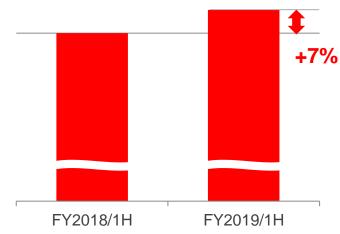
Focusing on five key themes in pursuit of business profitability



Promoting Global Branding

Globalize CUP NOODLES

FY2019/1H CUP NOODLES growth rate



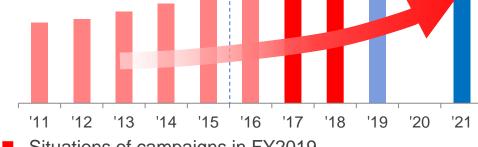


"Look! This is NISSIN's Global Strategy!"

The commercial for CURRY MESHI in Japan was turned into a parody for India/Brazil.

The parody commercial was then reimported into Japan and the commercial for CUP NOODLE Curry was produced. It captured the hearts of young people around the world!

Overseas sales quantity of CUP NOODLES (Mid-term plan KPI) 1.5 times for FY2021 as compared to FY2016 · Growth target for this fiscal year: 8% or more



Situations of campaigns in FY2019



March CUP NOODLES Grilled Seafood

Thailand



May

CUP NOODLES Paneer

India



May

CUP NOODLES Intenso

Mexico



July to September

CUP NOODLES BIG 2 products









CUP NCODLES

Focusing on Priority Locations

Progress in BRICs (1)

Brazil

CUP NOODLES

- Increase in promotion campaigns mainly in the Southeast, South and Central West regions where the economic recovery is remarkable (increase in trial and sales)
- Development of flavors to suit the taste of the local youth
- Launch of the global flavor "SEAFOOD"





"GALINHA **CAIPIRA** PICANTE" December 2017

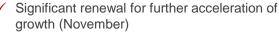


"SEAFOOD" March 2018

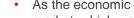
New flavors expanding the scope of consumers/ raising the level of existing flavors







- Renewal of packaging
- Addition of new flavors (increase in SKUs from 8 products to 10 products)



Bag-type noodles

- As the economic circumstances improve, the bag-type noodles market, which was declining, will reverse.
- Increase of sales of the core product, "Nissin Lamen", in the Southeast, South and Central West regions where economic recovery is remarkable
- Aim to increase sales mainly of low-priced "Nosso Sabor" in the regions where economic recovery is delayed (North and Northeast regions)





- ✓ Prices were revised in accordance with inflation in April.
- ✓ In the first half, year-on-year growth of middle of onedigit (in terms of quantity) was recorded, which marked the turning point for the re-growth stage.



- Price increase in accordance with the increased costs. (raw materials, fuel and distribution costs) (November)
- ✓ Stimulation of consumption with the new communication plan



- Collaboration with Mareven
 - Advice on the management policy
 - Cooperation system for enhancing productivity
 - Marketing support such as joint product development projects







- ✓ Continuation of human resources cooperation for more efficient production Increased yield and contribution to strengthening of human resources education
 - Supply of non-fried noodles
- Advice for product improvement



Focusing on Priority Locations

Progress in BRICs (2)

India To strengthen the ability to make proposals with high value-added products that will prevent involvement in price competition and increase the presence in the market.

Bag-type noodles

- Growth potential in light of the low rate of eating
- Intensified price competition among the leading manufacturers

Measures for volume zone



Featuring value



20INR

✓ Renewal (August)

Cup-type noodles

- Implementation of a product strategy that pursues value
- Conduct of business in large cities where high/middle income earners
- Offered at airports and other public facilities
- Acquisition of brand recognition and repeat customers











40INR



50INR

✓ Variations of flavors that cannot be sold by competitors

- ✓ Increase in communication aimed at young people

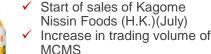
China

Increase in speed of decision-making by listing and strengthening the system for immediate response to any changes

Hong Kong

- Further strengthening of the business foundation through the diversification of business management
- Differentiation by quality control, feature the Japanese company has





✓ Collaboration with famous Ramen shop





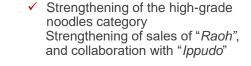


Ippudo (April)

Mainland China

- Offering of the brands in the growing premium market
 - Further spread of the CUP NOODLES brand Development of "Raoh" and strengthening of high-grade noodles in collaboration with famous stores Strengthening of sales of "Demae Iccho"
- Revenue increase with the expansion of sales activities and channels
- Diversification of business (manufacturing and sales of potato chips)
- Strengthening of differentiation by quality control, feature the Japanese company has









- Strengthening of sales of "Demae Iccho" in large cities
- Diversification (potato chips, deep-fried rice cakes)











Laying stronger foundations for our domestic profit base



Operation of the new Kansai Plant

Achievement of more advanced labor saving and food defense! Birth of new futuristic plant, smart factory



- Nissin Automated Surveillance Administration (NASA)
- Achievement of real-time control and visualization with NISSIN's unique production management and centralized monitoring systems



Introduction of state-of-the-art facility, robotics

- Achievement of automated processes from the inspection of materials, the carrying-in of materials and lye water production to the input of materials
- Significant increase in food defense









Production management system

- Implementation of automated control of a series of processes from materials warehousing and transport, inspection to input
- Promotion of use of AI by collecting as many as tens of thousands of pieces of good quality data



Adoption of cogeneration system

- In the case of a power failure, all lines can be operated, serving as the core plant under BCP.
- Reduction of the environmental burden through the efficient use of waste heat



Establishing a **Second Primary Earning Source**



Initiatives in the Chilled and Frozen Foods and Confectionery Businesses

Initiatives in the chilled and frozen foods business

- Increase in the strength of each item/creation of a positive cycle
- Strategy for products/distribution
- profit





SPA OH

PREMIUM TOMATO CREAM

SHANGHAI YAKISOBA



KANSAI FU OKONOMIYAKI

Frozen foods for consumer: +9% growth in the first half

- ✓ One billion yen: increase in SKUs from 4 products to 6 products
- Increased efficiency by consolidating SKUs



Deepening of the CVS market

Strengthening of marketing/promotion

campaigns of anniversary products

NISSIN FROZEN FOODS

- focusing on profitability
- Focus on products with high marginal



NAMA PASTA BOLOGNESE



SHIRUNASHI **TANTANMEN**

Initiatives in the confectionery business

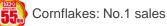
NISSIN CISCO

- Growth of both the business of the starting business (confectionery) and the growing business (cereal)
- Maximization of sales revenue and increase in profits with the anniversary brands
- Deepening of the cereal market
 - The granola market has been shrinking since the previous year.
 - ✓ Exertion of core competence of a general cereal manufacturer
 - Capability of product development that no other company can copy

(Granola) Premium, functionality increase

⇒ Countermeasure for commoditization





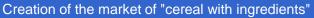




Chocolate flakes: largest share









- Points in selecting products Whether ingredients are included or not
- Creation of the market of "cereal with ingredients" is the key to the market growth.
- New proposal for "GOOD! CEREAL" with focus on ingredients First product, "GOROTTO KAJITSU NO CORNFLAKES", released in September



Developing and Strengthening Human Resources for Global Management / ESG





New president of NISSIN FOODS (U.S.A.)



NISSIN FOODS (U.S.A.) CO., INC

President: Michael J. Price from October 2018

Worked for a leading food company in the U.S. for many years. Served as the general manager of divisions for the beauty and restaurant businesses. Joined NISSIN FOODS (U.S.A.) in 2015. Served as Vice President in charge of the sales division. Took office as president.



Selected as an index component of the Dow Jones Sustainability Indices (DJSI) Asia/Pacific Index for the first time.

MEMBER OF

Dow Jones Sustainability Indices

In Collaboration with RobecoSAM (

- DJSI is the global stock index for ESG investment, which was jointly developed by S&P Dow Jones of the U.S. and RobecoSAM of Switzerland in 1999.
- In addition to financial analysis, research and analysis from the perspective of ESG for the assessment of companies with excellent sustainability
- The DJSI Asia/Pacific Index is an index that covers around 600 major companies in the Asian and Pacific regions, including Japan. In FY2019, 150 companies (including 75 Japanese companies) were selected as its index component.

- Declaration of health and productivity management
 - In August 2018, the "NISSIN FOODS Group declaration of health and productivity management" was formulated.
 - Considering the maintenance of the health of all employees at all times and the full exertion of their respective competence in the performance of their duties to be one of the most important business management issues, health and productivity management will be promoted.
 - Implementation of various initiatives for the good health of employees and an annual report of the details thereof at the management committee, etc.
 - Person responsible for this initiative: Koki Ando, President & Representative Director, CEO

NISSIN FOODS Group declaration of health and productivity management

"Eat wisely for beauty and health" - A fine, healthy body is based on a wise diet. Contributing to the good health of customers through foods
is one of our great missions.

To this end, employees must be healthy to begin with.

The NISSIN FOODS Group positions the maintenance and promotion of the good physical and mental health of employees as one of the important management issues.

The Company expects employees to conduct activities for good health voluntarily

and will provide them with active support to ensure a working environment in which employees can work in a healthy state.













On September 8, 2018, Naomi Osaka became the first Japanese to win the Grand Slam women's singles championship.



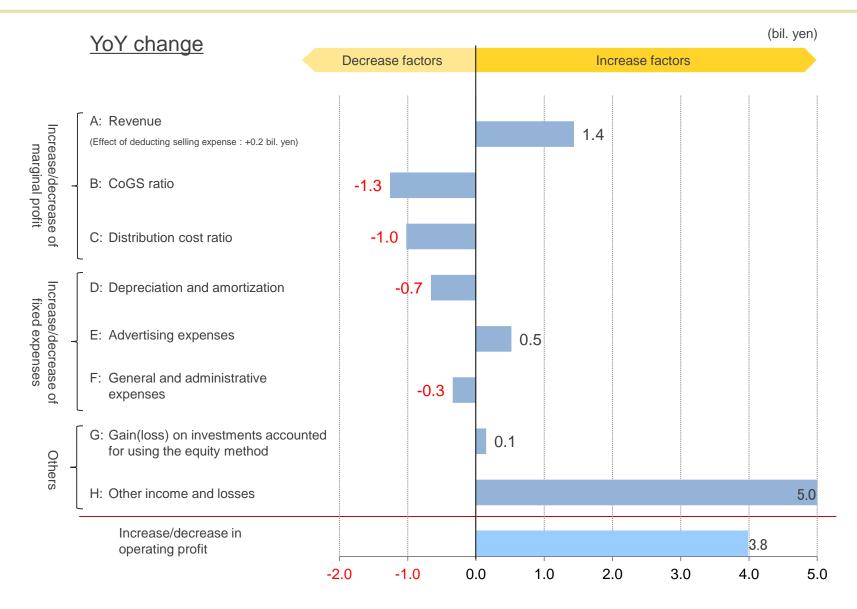




APPENDIX



FY2019 1st Half Analysis of Operating Profit: Consolidated (Overall Group)



^{*} The analysis of marginal profit is based on the amount obtained by adding selling expenses to revenue.

[Method of calculating increase/decrease factors] (1) Marginal profit (A, B, C) = (Revenue in the current fiscal year x Ratio of revenue in the previous fiscal year) –

Expenses in the current fiscal year. (2) Fixed costs (D, E, F) = Expenses in the previous fiscal year – Expenses in the current fiscal year

(3) Others (G,H) = Results in the previous fiscal year – Results in the current fiscal year



FY2019 Domestic Business: Policy and Activities by Segment (1)

NISSIN FOODS PRODUCTS

Generate cash and enhance profitability

- Challenge to be a "Century Brand Company"
 - Aggressive approach to the three strategic targets; youth, women and senior citizens
 - Aim for a record high in net sales with the campaign for the 60th anniversary of the release of CHICKEN RAMEN
 - Proposal of new value to the bag-type noodle market
 - Development/strengthening of the rice category
- Capital investment for future increase of earnings power (refer to page 14)
- Aim for record high sales for the 4th consecutive fiscal year

Youth: increase of brand communication Women: CUP NOODLE Ethnic series renewal Senior citizens: Release/development of products ("OWAN DE TABERU" series)









Existing products

Sales exceeding the year-ago level

"OWAN DE TABERU" series First half: net increase Release of "DEMAE ICCHO (August 13)



"AKUMA NO KIMU-RA" "AKUMA NO BATAKO" Net increase



- - ✓ Operation of the Kansai Plant (October 1)

On October 1, the NHK morning drama program "Manpuku" began to be broadcast.





Enhance and foster brands

Enhancement of the main brands

- Enhancement of the tray-type products mainly with "IPPEICHAN YOMISE NO YAKISOBA" and "BUBUKA ABURA SOBA"
- Promotion of differentiation of "CHARUMERA" with "BARIKATA MEN" and the "FRYING PAN COOKING" series
- Revitalization through expansion of the customer base of "CHUKAZANMAI"

Development of products under the new concept

Establishment of low carbohydrate noodles (encouraging dedicated shelf space and quality enhancement)





"YÖMISE NO YAKISOBA", "BUBUKA ABURA SOBA" Two-digit increase



year-ago level



Two-digit increase





Low carbohydrate noodles, "TEITOSHITSUMEN" series

✓ Creation of the sales space for the products in the healthy food category



FY2019 Domestic Business: Policy and Activities by Segment (2)

Chilled and frozen foods business

NISSIN CHILLED FOODS

- Further development of the top product in the
- Increase in proposals for simple and easy/completed products
- Increase in number of highly profitable products



"GYORETSU" series

- Development of the top product in the genre
- Expansion of SKUs



"FUTOMEN YAKISOBA"

- Development of the top product in the genre
- Aim for record high sales



"GYORETSU ICHININMAE"

✓ Taking in needs for singleserving food products



"RAMENYA-SAN" "CHANPON"

 Cultivation of needs for simple and easy cooking



NEW

"GYORETSU RENJI CUP"

✓ Response to needs for eating alone/completion



NISSIN FROZEN FOODS (refer to page 15)

Confectionery/beverages business

NISSIN CISCO (refer to page 15)

BonChi

- Maximization of sales of the core brand "BONCHI AGE"
- · Further strengthening of the East Japan area where the business is strong.



"BONCHI AGE"

✓ Brand with the largest share of deep-fried rice cakes



Start of operation of the new Yamagata plant (from October 2018)

Expansion of a space by offering

Response to deterioration and improvement of productivity



- Continuous growth of the core brand (improvement of the perceived quality)
- Maximization of sales of the anniversary brand "PILKUL"









Light

"PILKUL" series

series products



Multivitamin



"THOMAS NYUSANKIN" ✓ Lactobacillus drinks for 1-year-old or above

"YASASHII TOKACHI NOMU YOGURT"

✓ Cost reduction





FY2019 Overseas Business: Policy and Activities by Segment (1)

The Americas

U.S.A.

- Sales expansion of existing brands and strengthening of the earnings base
- Revitalization of the market through proposals for high-priced/high-quality products



- Revitalization of the market by releasing new products
- · Ensuring a stable profit base with price revisions

Brazil (refer to page 12)

China

(refer to page 13)

Asia

> India (refer to page 13)

Thailand

- Strengthening of sales of bag-type noodles at 10 baht
- Approach the youth market with "CUP NOODLES"



 Release of high value-added products to stimulate demand



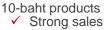












expansion
✓ Driving growth in Thailand



"CUP NOODLES"

✓ Release of "CUP

NOODLES Grilled

Seafood" (March)

"CUP NOODLES"

- ✓ Securing a space with the 10-SKUs system
- Strengthening of the brand's communication ability
- Release of two "CUP NOODLES BIG" items (July to September)

Restoration of the MYOJO brand

 Increase in communication by making the best use of the brand's assets









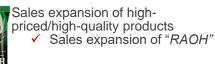


 Strengthening of bag-type noodles under the concept of Japanese-style ramen







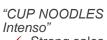












✓ Strong sales

"U.F.O."

✓ Renewal



FY2019 Overseas Business: Policy and Activities by Segment (2)

Asia

Indonesia

- Increase in the ability to propose products in the country with the second highest consumption of instant noodles after China
- Strengthening of sales of "Gekikara" and "U.F.O."



"Nissin Ramen"

✓ Renewal (August)



"Gekikara"

 Cessation of the shock of South Korea of the last year "Gekikara Premium"





✓ Addition of high value-added products to the Gekikara series







"U.F.O."

Sales expansion mainly at minimarts

Vietnam

Sales of "CUP NOODLES" in large cities



Sales expansion mainly at mass retailers in Ho Chi Minh

- Affiliates accounted for using the equity method
- ✓ Strong sales in the Philippines with profits maintained at the year-ago level
- ✓ Strong business of the affiliate accounted for using the equity method in Thailand with profits exceeding the year-ago level

EMEA

Europe

- Sales expansion of "Soba", "Demae Ramen" and "CUP NOODLES"
- Collaboration with Premier Foods Use of sales channels in the UK, OEM of cup products ("Batchelors Super Noodle Pots")

Europe

- ✓ Stable operation of the plant in Hungary
- ✓ Strong sales of "Soba" and "Demae Ramen"



Premier Foods

✓ Successful collaboration Increase in orders for "Batchelors Super Noodle Pots" Strengthening of sales of "Soba", etc. in the U.K.





Turkey

- Expansion of the status in the ramen market
- Development of the instant pasta market
- Russia (refer to page 12)



Information in this material is not intended to solicit sales or purchase of NISSIN FOODS HOLDINGS stock shares. The comments and estimates in this document are based on the company's judgment at the time of publication and their accuracy is not guaranteed. They are subject to change without notice in the future. The company and its officers and representatives hold no responsibility for any damage or inconvenience that may be caused by any part of this material.

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- The amounts in this material are rounded to the nearest 100 million yen; totals may not agree with the sums of their components.
- FY2019 in domestic companies means the fiscal year from Apr. 1, 2018 to Mar. 31, 2019.
- FY2018 in overseas companies generally means the fiscal year from Apr. 1, 2018 to Mar. 31, 2019.
- The same ±notation as used in the Summary of Consolidated Financial Statements has been applied to percentage change in revenue and profit.
- The average foreign exchange rates for the period have been applied to translating revenues and expenses at affiliates overseas.
- The results in China (including H.K.) are based on the consolidation policy of NISSIN FOODS HOLDINGS. Disclosure may differ from that of NISSIN FOODS CO.,LTD. (located in H.K.). The business plan for the China segment specifies targets set solely by NISSIN FOODS HOLDINGS.



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